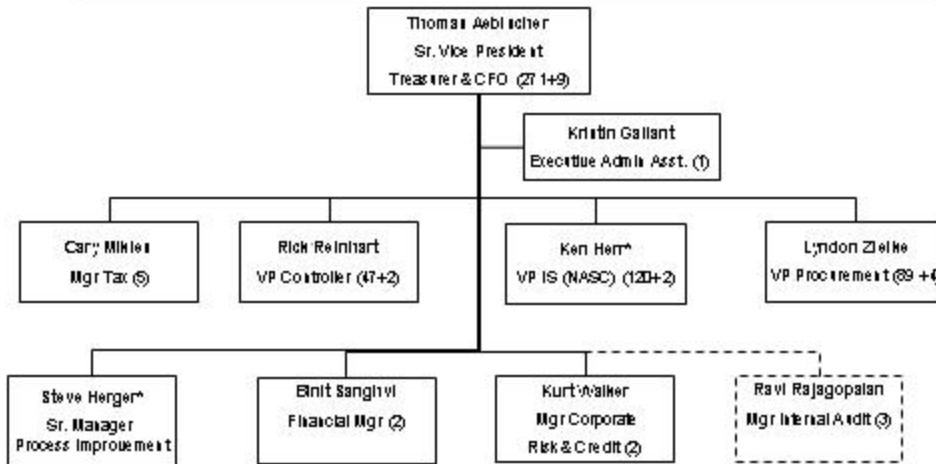


7.3. Appendix C: Complementing organizational charts

CFO – Organizational Structure

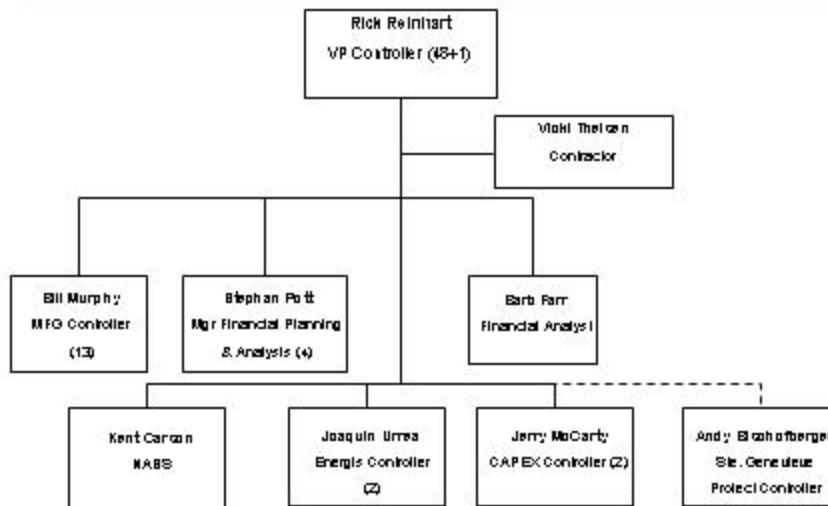


* Joint Accountability to SLC

Holcim (US) Inc.

As of August 14, 2006

Controller



Holcim (US) Inc.

As of August 14, 2006