

Appendix 3: Suppliers located at *Ford Futura Hermosillo*

| Supplier | Components | Country of Origin |
|---|--|-------------------|
| Magna Sonora Forming Technologies, S.A. de C.V. | Complete car body | Canada |
| Faurecia Exhaust Services Mexicana S.A. de C.V. | Exhausting systems | France |
| Grupo Antolín | Roof | Spain |
| Martinrea | Fuel tanks; metallic chassis | United States |
| Flex and Gate | Plastic parts; bumpers | United States |
| Hella Bher Plastic Omnium (HBPO) | Front module (heating, ventilator etc.) | Germany |
| Delphi-Carlisle | Air conditioning; Cooling system for the heater | United States |
| Decora Internacional Decoplas S.A. de C.V. | Plastic parts; panels | Canada |
| National Material | Steel rolls | United States |
| Seglo | Material handling | Germany |
| TWB de Mexico S.A. de C.V. | Metal cutter for pressed and welded parts | United States |
| Benteler de Mexico S.A. de C.V. | Suspension; axles; absorbers | Germany |
| Lear Corporation de Mexico S.A. de C.V. | Seats | United States |
| Autopartes de Precisión de Santa Ana S.R.L. de C.V. | Nylon tubes; plastic connection; fuel tapers | Mexico |
| ThyssenKrupp Budd S.A. de C.V. | Complete chassis | Germany |
| Metokote | Coatings | United States |
| System Technologies | Lightning | United States |
| Brown Corporation de Mexico S.A. de C.V. | Dashboard accessories; seat accessories | United States |
| Ingenieros y Servicios Profesional de Sonora | Construction of robot machinery; tube against fire | Mexico |

Source: Contreras (2005); Proper elaboration